



HOW TO USE THE LAW TO PROMOTE COMMUNITY RECREATIONAL USE OF SCHOOL PROPERTY AFTER-HOURS





The legal information and assistance provided in this webinar does not constitute legal advice or legal representation.

How to Use the Law to Promote Community Recreational Use of School Property After-Hours

Objectives

•Learn about how to use existing research to promote policies allowing community access of school property.

•Discuss the common barriers and solutions to community access to school property.

•Identify potential solutions to legal barriers.

SHARED USE OF SCHOOL RECREATIONAL FACILITIES

John O. Spengler, JD, PhD University of Florida



Introduction

- Policy and Built Environment Research
 - My experience:
 - Research on joint and shared use of school and park recreational facilities
 - Review of legislation relevant to shared use
 - Inform American Heart Association efforts on shared use



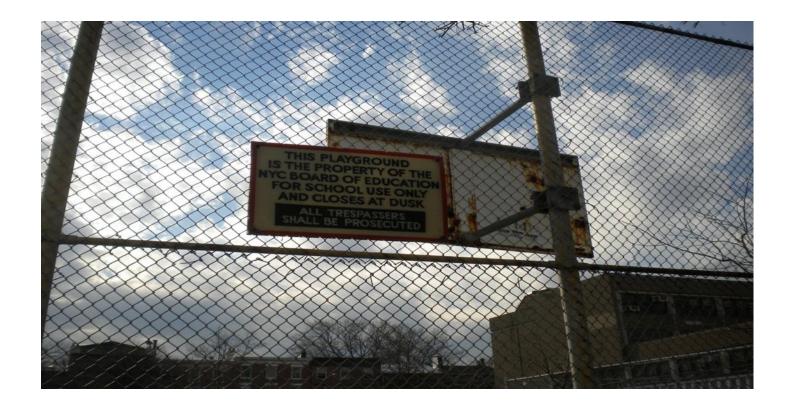
Importance of Access

- Goal: Increase Access and Opportunities for Physical Activity
 - Authoritative groups recommend access, and joint use of school facilities
 - IOM, AAP, White House Task Force, Healthy People 2020...
 - Relationship Building



Importance of Access

• Many communities, especially those with populations at high risk for obesity, lack recreational facilities



Importance of Access

• Children who have access to existing and renovated school recreational facilities outside of regular school hours are more likely to be active.

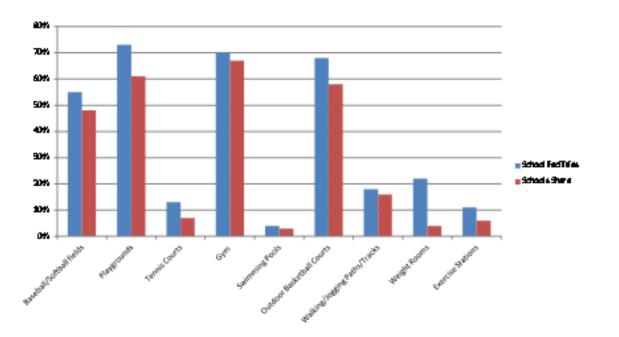


Types of Shared Use

- Community access to schools after hours for informal or shared use
- *Shared use* by parks, schools and community groups
 - Schools or Parks share facilities for games or practices with community sports leagues or faith-based groups.



School Facilities, and Facilities Shared in Underserved Communities



Evidence on Progress

- Progress toward opening school facilities for recreational use outside of school hours is slow and some evidence suggests that lower-income communities are less likely than higher-income communities to offer shared use of school facilities.
 - Only 28.8 percent of the Nation's public and private schools provided access to their physical activity spaces and facilities for all persons outside of normal school hours in 2006.
 Healthy People 2020, SHPPS
 - National data indicate a lack of progress from 2000 to 2006 toward increasing the proportion of the nation's public and private schools that provide access to their physical activity facilities for all persons outside of normal school hours.

Evidence on Opportunities and Motivators

Motivators to Shared-Use

- Among principals in low-income and minority communities (national study), the primary motivators for shared use were:
 - Building relationships with families,
 - Community collaboration, and
 - Providing a clean, safe environment for people in the community to be physically active.

Evidence on Challenges and Barriers

- Barriers to Shared Use
- Surveys of school administrators in lower-income communities or communities of color cite issues such as liability, staffing, maintenance and cost as barriers to opening schools for recreational use outside of school hours.



Evidence on Challenges and Barriers

• Liability

- A national survey of school principals in lower-income and minority communities found that 83 percent were "somewhat to very concerned" about liability if someone was injured while participating in recreational activities on school property outside of regular school hours. Among the 31 percent of respondents who reported that their facilities were not open for community use, 91 percent were "somewhat to very concerned" about liability.
 - **Eighty-three percent** believed that **stronger legislation** was needed to better protect schools from lawsuits.
 - Among those who did not open their facilities for community use, **86%** believed that **stronger legislation** was needed to better protect schools from liability.
 - Among those that had a liability claim brought against them within the past five years resulting from a person injured while engaging in a recreational activity on school property outside of regular school hours, 94% believed that stronger legislation was needed to better protect schools from liability.

• Spengler et al

Addressing the Challenges

Policy Initiatives

- Local Policy
 - Joint use agreements

- State Policy
 - Policy guidance and state legislation

STATE AND LOCAL ADVOCACY AT THE AMERICAN HEART ASSOCIATION

Based in Research Driven by Volunteers Context Set Nationally Priorities Set Locally

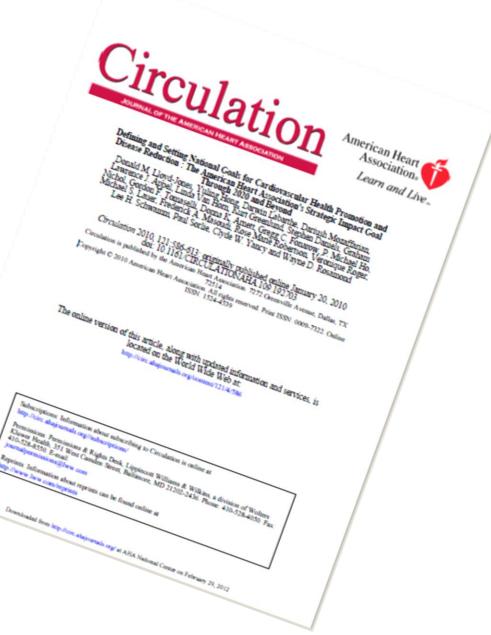
American Heart Association

Planning and Stakeholder Development (Defining the Problem)	Policy Analysis (Identify Solutions)	Legislative Campaign Implementation	Regulatory Campaign Implementation	Policy Implementation	Evaluation
Issue becomes	Policy analysis is completed Policy chosen by State Advocacy Committee as a priority Legislation is drafted	Campaign planning begins Campaign implementation Legislation passes	Regulatory advocacy strategic planning begins Campaign implementation Regulations promulgated	Program implementation monitored	Evaluation plan written written Evaluation conducted Evaluation results
 An issue is identified as an Association-wide priority where policy and systems change is needed to advance the priority. Advocacy staff convene cross-functional internal teams to develop strategic plan to address policy. Stakeholders group of internal and external experts/partners may be convened as well for input and guidance. Public policy opportunities and barriers are identified and legislative and regulatory options are explored. 	 Policy analysis is led by state advocacy staff and could include analysis of the following: Current statutory and regulatory law. Political and economic feasibility of solution. Potential public policy solutions that could address the problem. Policy solution chosen and identified as a state advocacy priority by State Advocacy Committee. Decision is made to pursue legislative or regulatory route. Decision is made on outcome measures for subsequent evaluation. 	 Either through this proactive process or in reaction to legislation that is introduced, state advocacy staff take the lead developing strategic campaign plans to advance public policy. Utilizing a cross- functional team for both planning and implementation (internal and external partners as appropriate to the issue), legislation is shepherded and passed. If enabling legislation, policy opportunities next turn to the regulatory realm. 	 If regulatory action is needed, state advocacy staff develop strategic regulatory campaign plans to advance our regulatory priorities. Utilizing a cross- functional team for both planning and implementation, advocacy staff work closely with internal and external partners to monitor the regulatory advocacy process. Advocacy staff take the lead on lobbying tactics as well as providing expert advice and guidance 	 Once legislation and/or regulation is passed, advocacy staff monitor and influence the development of the program so that it is aligned with AHA guidelines and policies. Advocacy staff take the lead on development of evaluation plan related to agreed upon outcome measures. 	 Evaluation may be completed using internal or external resources and partners. Outcomes are evaluated and reported.

Based In Research

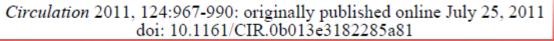
Even the goals set by our National Board are researched and published.

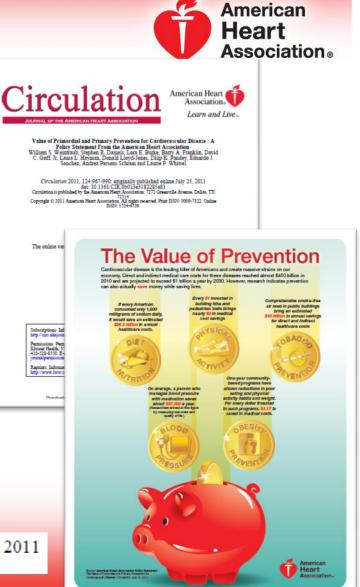
By 2020, to improve the cardiovascular health of all Americans by 20 percent while reducing deaths from cardiovascular diseases and stroke by 20 percent.



Value of Prevention

- Summary of the cost effectiveness and value of primary and primordial prevention
- Value and impact of policy and environment change and early clinical intervention on the public health, national security and productivity
- Data on improving health through population-based environmental and policy changes





Driven by Volunteers

Agenda setting starts in March

- State and Local AHA staff and Volunteer input.
- Senior National Staff Review

Submission to the policy setting committee of the National Board of Directors for consideration at the end of June.

National Context

•Two Dozen National Priority Areas

- •Roughly half are obesity focused
- •Both Affiliate and National Leadership briefed monthly on progress.

Accountability Matters

FACTS

Joint Use Agreements Sharing School Recreational Facilities with the Community

OVERVIEW The U.S. is in the grips of a full-blown obesity

The U.S. is in the grips of a full-lowin obesity epidemic. The prevalence of those who are obese has risen to 34s, ¹ in 2009, aduit obesity rates rose in 25 states, and in more than two thirds of states, obesity rates exceed 25 percent of al aduits² in high of these dires statistics, it is critical to find ways to increase physical activity opportunities in the places where people live, work, learn and play. However, hearty 50 percent

of U.S. adults and 65 percent of adolesi

IOINT LISE AGREEMENTS Schools can offer a variety of safe, clean facilities Including running tracks, pools, gymnasiums, finess rooms, and playgrounds. Unrofunately, districts often close their property to the public after school hours due to concerns around lability, security, maintenance, and other costs.

not currently get the recommended amount of physical activity each day.^{3,4} Land use and facility planning by local governments and school districts have become separated in many communities and this lack of ordination has contributed to larger, more tant schools that have less connection with th distant schools that have less connection with the people they serve. Schoot facilities, especially those that are centered in the community, can be an excellent resource for recreation and exercise where there is limited availability or private options are too expensive. The most innovative districts are maximizing joint use of school facilities to address the educational and health needs of sludents and the community's need for recreational address processing space.

liability risks.7 Public Health Law and Policy has Inscring Track: "Public Health Law and Policy has created an excellent tookit that provides model agreements, case studies, funding options, and other information for implementing joint use agreements. (Available online at: <u>http://www.phionet.org/healthy-loaniniaptouclightmituse.thealth.isint use</u>

American American Heart Stroke

http://www.phipnet.org/healthy-planning/products/joint_use_tooikit). Joint use agreements allow school districts, local

overnments, and community-based organiz to overcome common district concerns and share costs and responsibilities of opening sch property to the public after school



THE HEALTH BENEFITS

In order for adults and children to get the exercise In order for adults and children to get the exercise they need to be healthy, they need places to be active. Research has shown that people who have pans or recreational facilities nearby exercise 30 percent more than those who do not have easy access.² Unternately, over-those communities, especially in predominantly Latino or Attican-Amenican neighborhoods often have feere resources to support active iftetyles and places to play and exercise.³

SOME SUCCESS STORIES

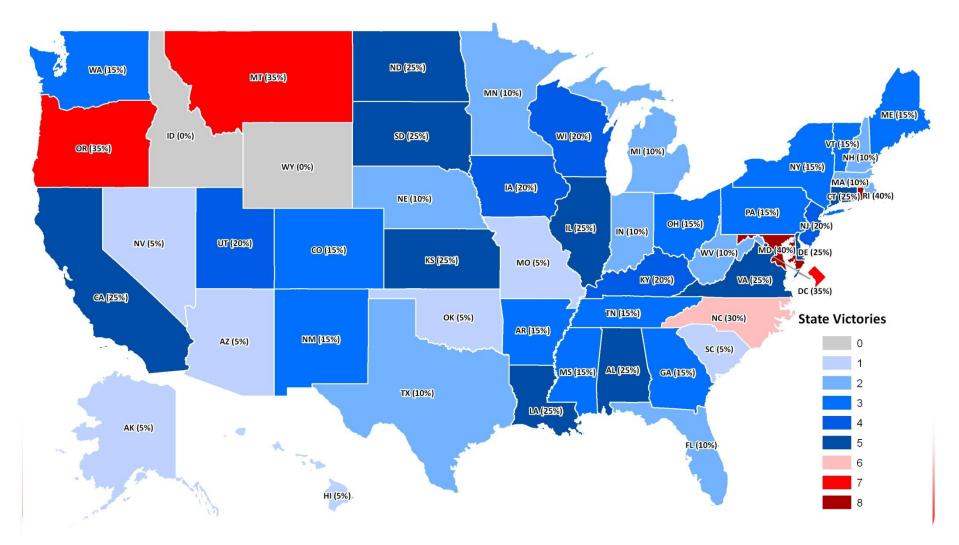
The reality is that if school districts maintain their property, carry insurance, require community groups to have insurance and enter into formal joint use agreements, they can minimize their

Schools can create access by opening existing facilities during non-school hours, integrating the opportunity for community use when planning new

American Heart Association * Advocacy Department * 1150 Connecticut Ave. NW * Suite 300 * Washington, DC 20036 Phone: (202) 785-7900 * Exer (202) 785-7950 * www.heart.org/advocacy

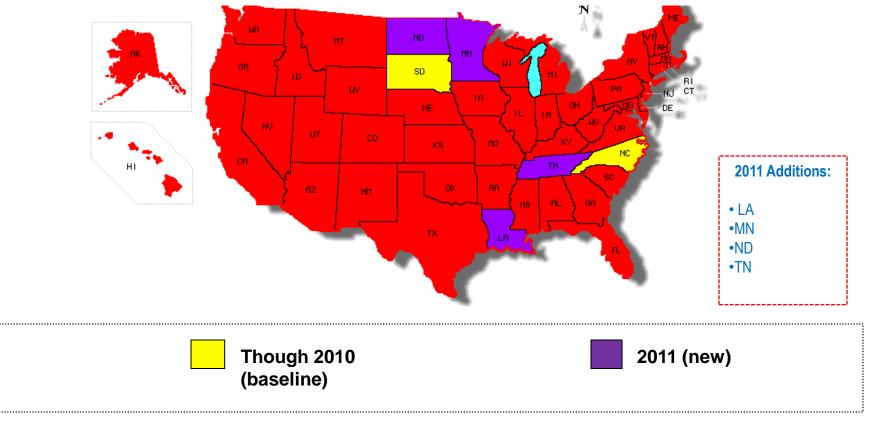
State Policy Report Cards





Joint Use – Liability Protection (6/44) 2014 Goal: 15 States

Increase the number of states that clarify liability rules the use of school owned recreational facilities by other government and non-governmental entities for the purpose of physical activity by imposing liability for property damage and injury on the use as well as providing that the school not be held liable.



Prioritization Done Locally

Internally:

July and August: Staff complete an assessment of policy change conditions in their state. Includes key volunteers in the state as well as coalition partners.

August September: Staff finalize areas of focus for upcoming sessions and write detailed campaign plans for top priority issues.

September October: Both Affiliate and National leadership review campaign plans

Why Does Liability Matter?









Elements of Liability

✓Duty of care;

✓ Failed in Duty; and



✓That failure caused harm that could have been reasonably expected to occur

Defenses to Liability: Immunity





ELIMINATING BARRIERS FOR COMMUNITY RECREATIONAL USE OF SCHOOL

PROPERTY: POLICY GUIDANCE ON LIABILITY AND SHARED USE

Obesity rates are on the rise, in part because of the public's lack of access to safe and appropriate places to be physically active. One key strategy for promoting increased physical activity is to open school property for recreational use by the community during non school hours. Research indicates that one of the main obstacles to this strategy is a fear among school administrators that if school property is opened to the community for recreation, schools will face additional legal liability for injuries that result. Whether real or misplaced, these concerns can styrnic efforts to encourage physical activity.

Considerations Prior to Initiating Policy Change

The starting point in addressing the fears about recreational use of school property during n on school hours is to understand the legal standards involved. State laws relating to school liability and community use of school property are complex, and vary from one state to another. In many states, careful analysis of applicable state laws and judicial decisions will show that liability fears are misplaced. Still, if a state's liability standards are not clearly stated in the law, and must instead be deduced by analyzing multiple statutes and legal decisions, the absence of an explicit and straightforward liability standard may itself block progress. In these instances, simply amending state law to clearly describe the existing liability protections can allay administrators' fears.

In other states, the risk of liability may truly be excessive, compared to the law's treatment of private landowners or the treatment of comparable public activities. For example, every state ahready creates legal protections for private landowners who open their properties for recreational use by the public, whether for hunting, fishing, boating, swimming, hiking or other outdoor activities. These laws limit the liability of private landowners in order to encourage them to open their property for public recreation. Similarly, every state has adopted some form of "governmental immunity", "sovereign immunity" or "state tott claims" law, limiting public liability for certain activities. Where liability concerns threaten activities essential to the public interest, it is not uncommon for laws to encourage specific activities that benefit society as a whole. Thus, laws may create specific liability protections to encourage "Good Samaritans" to come to the aid of accident victims, or to encourage local governments to clean up contaminated industrial sites, or to encourage drug manufacturers to provide liability protections for the schools to promote public health, while still encouraging safe places for the public to be active.

> American Heart Association • 7272 Greenville Avenue • Dallas, Texas, 75231 www.americanheart.org/yourefhecure

Public Health Law Center 875 Summit Avenue, Saint Paul, MN, 55105-3076 www.publichealthlawcenter.org 651.290.7506

http://www.publichealthlawcenter.org/sites/default/files/resources/phlc-fs-shareduse-samplestatute-language-2012.pdf

Policy Guidance on Liability and Shared Use

- Findings of Fact
- Statement of Purpose
- Definitions
- Liability Provisions



Findings of Fact

Whereas, evidence to suggest that children who are physically active and fit are likely to have stronger Academic performance.

Active Living Research, Robert Wood Johnson Foundation, Active Education: Physical Education, Physical Activity and Academic Performance, 1-8 (2009). http://www.activelivingresearch.org/files/Active_Ed_Summer2009.pdf

Statement of Purpose

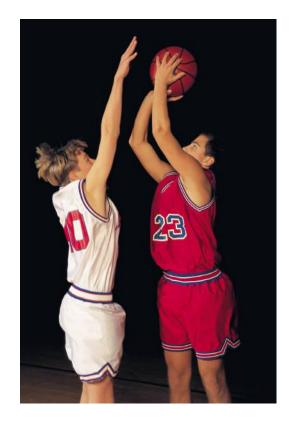
• The purpose of this legislation is to make school property available to community members outside of the school day for recreational activities to support active living, reduce obesity, reduce health care costs associated with obesity, increase community safety, maximize community resources, and promote community support for public schools.



Key Definitions

•Non-school hours

- Public
- Recreation
- •School
- School property
- •Sport



Key Definitions

- 'Non-school hours" means any time prior to and after regular classroom instruction on a school day, and any time during weekends, holidays and vacation breaks.
- 'Recreation'' means any indoor or outdoor game or physical activity, either organized or unorganized, undertaken for exercise, relaxation, diversion, sport, or pleasure.
- Sport" means an activity requiring physical exertion and skill, and which by its nature organization is competitive, includes a set of rules and generally accepted as being a sport.

Liability Provisions

Except as provided in this subdivision, a school district [and school personnel] [is/ are] not liable for any loss or injury arising from the use of indoor or outdoor school property and facilities made available for public recreation or sport during non-school hours. Nothing in this subdivision limits the liability of a school district [and school personnel] for willful or malicious failure to guard or warn against a dangerous condition, use, structure or activity; or acts or omissions constituting gross, willful or wanton negligence.



Related Measures for Effective Implementation

These companion measures could include language that:

- encourages or requires school districts to allow community recreational use of school property during non-school hours;
- authorizes and supports implementation of shared use agreements;
- encourages or requires schools to work with community organizations to provide recreational opportunities for the community;
- develops a centralized structure for training about liability, model shared use agreements, lists of technical assistance resources, community partners, and funding;
- identifies statewide resources to promote community recreational use of school property; and
- requires school districts to have a school health council (otherwise known as a "school wellness committee") to address community recreational use of school property.

Related Measures for Effective Implementation

[School districts/ schools] are encouraged to allow the public to use of indoor and outdoor school property during non-school hours for recreational purposes or sport, provided the use does not interfere with a school function or purpose.



Related Measures for Effective Implementation

School districts are encouraged to negotiate mutually acceptable, fiscally responsible, legally binding shared use agreements with governmental and community agencies and organizations to keep school or district-owned facilities open for use by students, staff, and community members during nonschool hours. "Shared Use Agreement" means a legal agreement that defines the rights and responsibilities of the school district and another organization or government agency for use of the school facilities for recreation or other purpose of importance to the community. Shared-use agreements should describe specific activities, times, and eligible participants and address supervision of minors; injury liability protections, funding sources, cost-sharing of utilities; and respective responsibilities for maintenance, cleanup, and security.

This language was adapted from "Fit, Healthy, and Ready to Learn: A School Health Policy Guide," Chapter D: *Policies to Promote Physical Activity and Physical Education, Second Edition, by James F. Bogden, MPH, Martine G. Brizius, MCRP,* and Elizabeth M. Walker, MS, National Association of State Boards of Education, 2011, In press

Related Measures for Effective Implementation:

[School districts/Schools] [should/shall] work with recreation agencies and other community organizations to coordinate and enhance opportunities available to students, staff and the public for physical activity during non-school hours.



This language was adapted from "Fit, Healthy, and Ready to Learn: A School Health Policy Guide," Chapter D: *Policies to Promote Physical Activity and Physical Education, Second Edition, by James F. Bogden, MPH, Martine G. Brizius, MCRP,* and Elizabeth M. Walker, MS, National Association of State Boards of Education, 2011, In press

Related Measures for Effective Implementation

The Department of Education, in consultation with the Department of Health, [should/shall] develop a toolkit for school districts. This toolkit [should/shall] include: 1) information outlining liability protections for both the school district and school personnel for injuries resulting from community recreational use of school property; 2) model Shared Use Agreement language; 3) a list of technical assistance resources available for the school districts to promote community recreational use of school property; 4) a list of potential community partners for Shared Use Agreements; and 5) a list of any grants or funding opportunities available to the school districts to promote community recreational use of school property. This toolkit [should/shall] be posted on a state website and [should/shall] be reviewed and updated on a regular basis. The Department of Education, in consultation with the Department of Health, [should/shall] provide online public access to school district policies or procedures that promote community recreational use of school property, in order to encourage information sharing among school districts. This information [should/shall] be reviewed and updated regularly.

Related Measures for Effective Implementation

Every [school district/ school] [should/ shall] create and maintain a School Health Council, (also known as a School Wellness Committee), to improve the health of students, staff and the community. A School Health Council [should/ shall] include representatives of educators, administrators, parents, students, community members and other stakeholders, and [should/ shall] operate in accordance with procedures specified by the school district. School districts, in consultation with the School Health Council, [should/ shall] address community recreational use of school property.

Know the Legal Landscape

- Use of School Property by Public
- Shared Use Agreements
- •Governmental Immunity
- Recreational User Statute
- Limits on Recovery
- Insurance Requirements
- Court cases
- •Other statutes



Minnesota 466.03 Exceptions, Subd. 23.

Recreational use of school property and facilities.

- (a) Any claim for a loss or injury arising from the use of school property or a school facility made available for public recreational activity.
- (b) Nothing in this subdivision:
 - (1) limits the liability of a school district for conduct that would entitle a trespasser to damages against a private person; or
 - (2) reduces any existing duty owed by the school district.



2011 Nevada Laws Ch. 134 (A.B. 227)

...the board of trustees of a school district shall, upon request, grant the use of any athletic field at each elementary, middle or junior high school within the school district to a nonprofit organization which serves adults and children with disabilities or which provides programs for youth sports, including, without limitation, baseball, football, soccer or softball. ...



Utah Code Ann. § 53A-3-413 (West)

(1) As used in this section, "civic center" means a public school building or ground that is established and maintained as a limited public forum to district residents for supervised recreational activities and meetings.

(2) Except as provided in Subsection (3), all public school buildings and grounds shall be civic centers.

(3) Use of school property for civic center purposes may not interfere with a school function or purpose.

Okla. Stat. Ann. tit. 51, §155 (West)

. . . .

. . . .

20. Participation in or practice for any interscholastic or other athletic contest sponsored or conducted by or on the property of the state or a political subdivision;

21. Participation in any activity approved by a local board of education and held within a building or on the grounds of the school district served by that local board of education before or after normal school hours or on weekends;

2012 Mississippi Senate Bill No. 2488

TITLE: School premises liability; provide for shared use and public access to school buildings.



2012 Mississippi Senate Bill No. 2488

SECTION 3. Provisions. (1) A school district may allow the public use of indoor or outdoor school property during nonschool hours for recreational purposes or sports. The school district will ensure that the use of school facilities does not interfere with their use for school purposes. (2) A school district or school personnel will not be liable for any claim from a loss or injury arising from the use of indoor or outdoor school property or facilities made available for public recreation or sports.

SECTION 4. Limitation on school premises liability. This chapter does not relieve a school district or school personnel of liability which would otherwise exist for "gross negligence or willful or wanton misconduct."

Coming Soon! Fit, Healthy, and Ready to Learn: A School Health Policy Guide Chapter D. Policies to Promote Physical Activity and Physical Education, Second Edition





Model Policy:

BEFORE- AND AFTER-SCHOOL SPORTS AND ACTIVITIES

GOALS. To supplement the school-based physical activity and physical education program, students will be provided ample opportunities to participate in before- and after-school physical activity clubs, intramural sports programs, interscholastic athletics, and community-based recreation programs that help meet their needs for physical activity.

STUDENT CARE PROGRAMS. School-age care programs that serve students without a supervising adult at home before or after school or during breaks in the school calendar shall provide participating students daily, frequent opportunities for moderate-tovigorous physical activity, unstructured play, and organized physical activities regardless of weather. Children should be permitted to play outdoors provided that the wind chill or temperature is above 15°F or the heat index or temperature is below 90 °F. In cold weather, children should be dressed warmly and in layers. Air quality risk should be determined by the local authorities or smog alerts.⁸⁶ All such programs are required to meet the physical activity requirements of the *National AfterSchool (NAA) Association Standards for Quality School-Age Care.*

http://citiesandschools.berkeley.edu

/joint-use.html

JOINT USE OF PUBLIC SCHOOLS:

A Framework for a New Social Contract







CENTER OF CITIES & SCHOOLS

About Us Our Work Publications News & Events Contact Us

Joint Use Schools Initiative: Partnerships and Environments for Student Success

Home

We provide policy implementation resources for state and local leaders to support effective joint use school partnerships.

There has been a growing conversation and demand for joint use of schools as a way to expand services for children and families in convenient locations, increase opportunities for physical activity and healthy living by expanding use of school recreational spaces. leverage capital investments, and more. Successful implementation, however, takes innovative policy making and planning because more intensive sharing of public educational spaces is a source) enders.

CCSS developed a set of tools for implementing and sustaining joint use and joint development of public school facilities, in partnership with the 21st Century School Fund.

Joint use tools, resources, and support are a core component of CC&S's PLUS Leadership initiative, a multi-year initiative designed to prepare ourrent and future educational, community, and cluic leaders in the Bay Area region to develop collaborative, mutually beneficial policies and practices, and facilities comprehensive systema-change.

School Facilities Joint Use Cost Calculator

21st Century School Fund & Center for Cities & Schools One obstate to sharing public school facilities is recovering the cost of joint use. One reason school districts say they do not recover their costs for joint use is they are not sure what to charge. But how do jou know what to charge, if you don't know what it costs to own and operate the school buildings?

This joint use cost calculator will help:

- 1) identify the elements of school district facility related costs
- 2) Calculate full cost of ownership on a per square foot and per hour basis
- 3) Determine policy decisions school districts need to make about which users to subsidize
- 4) Create fee structure options for various non-school users, based on the real cost of ownership

The calculator was pliced in the Bay Area to assist with debision-making about maximizing the use of public educational assets for school and community benefit. It is in BETA form and we are actively soliciting feedback for improvement. Download Calculator Tool (1s)

Partnerships for Joint Use: Expanding the Use of Public School infrastructure to Benefit Students and Communities

Jettrev M. Vincent

Funded by the Council of Educational Facility Planners International, this study categorizes the types of joint use used by school olisticitis utilize in California. We discert the challenges and lessons in joint use gardnersings and make policy, providential, and research recommendations to better support the joint use of public schools throughout the country. Download Full Report (PDF) Download Full Report (PDF) California School Facilities Cultivating Leadership

Connecting Sectors

Engaging Students & Schools

Joint Use Schools Initiative

Joint use of school facilities is a strategic tool to maximize resources and strengthen schools and communities.



The 21st Century second Park (2102F) is a relied upon froet in the District of oblimation public education, periodularly related to facility planning and capital budget (saves, Nationality 2005F and is anotainal Building Educational Busiess: Stratefar (BET) collectrative partners, funded by the Ford Pondison, have developed a joint research, constituency building and communications agents to improve urises should facilities actions the courty, COSB is one of nite memore organizations in BEST.



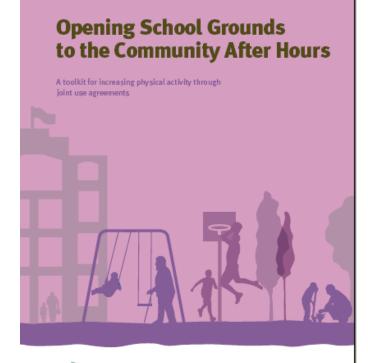
-



home (about) discuss (resources) community (newsroom

http://www.phlpnet.org







www.publichealthlawcenter.org







MINNESOTA LAW PROVIDES PROTECTION FROM LIABILITY CLAIMS

July 2010

WALKING SCHOOL Bus Program Aaims to get children walking to and from school in groups accompanied by adults. It encourages students and adults to be more physically active and social. The program is ideal for neighborhoods that have a school within walking distance.

Adult volunteers are essential to the Walking School Bus Program. They are responsible for organizing the program and for walking the children to and from school. Adult volunteers are expected to act responsibly—just as they would with their own children. Provided that adult volunteers act reasonably and with good intention, a Minnesota statute will protect them from liability claims for accidents that occur during the course of volunteering.

875 SUMMIT AVENUE | SAINT PAUL

liabl

и





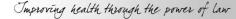


ACH SCHOOL day presents an opportunity for students of all ages to practice healthy behavior. Sch districts can improve student h in schools through well designed des tailored to a community's vidual needs and resources. As



What is liability?

depends on the situation. The general expectation is that you act reasonably rand others given the circu





members. Other regions of the Network are located at the University of Michigan School of Public Health the University of Maryland Law School/Johns Hopkins School of Public Health, the University of North Carolina School of Global Public Health/National Health Law Program, and the Arizona State University College of Law/University of New Mexico School of Law. Read the Network's report at http://www.networkforphi.org/_asset/6vp1vh/annualreport2011.pdf

Public Health Policy Change Webinars

Questions and Answers

John O. Spengler, JD, PhD, Associate Professor, CHHP, University of Florida

spengler@hhp.ufl.edu, Tel (352) 392-4042 ext. 1314

Carter Headrick, Director of State and Local Obesity Policy Initiatives, National Advocacy Department, Office of State Advocacy, American Heart Association <u>carter.headrick@heart.org</u>, (o) 303-731-5578

Natasha Frost, Staff Attorney, Public Health Law Center

natasha.frost@wmitchell.edu, 651-290-6454